

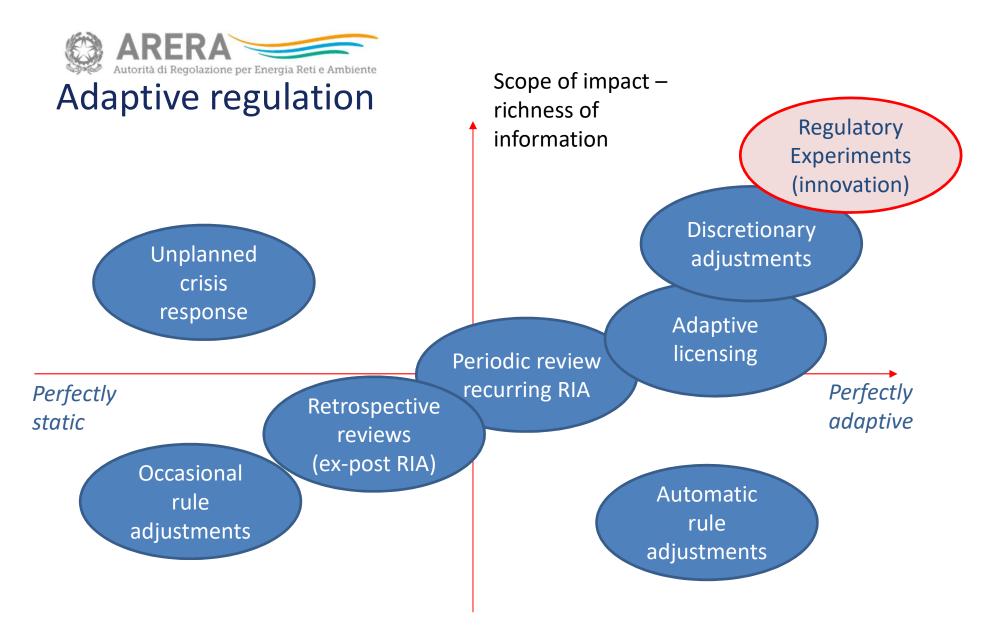
Regulatory tools for promoting innovation: *thoughts from experience in the energy sector*

Luca Lo Schiavo ARERA Energy infrastructure regulation, Deputy director Rome, 3 December 2019



Law must be stable, and yet it cannot stand still

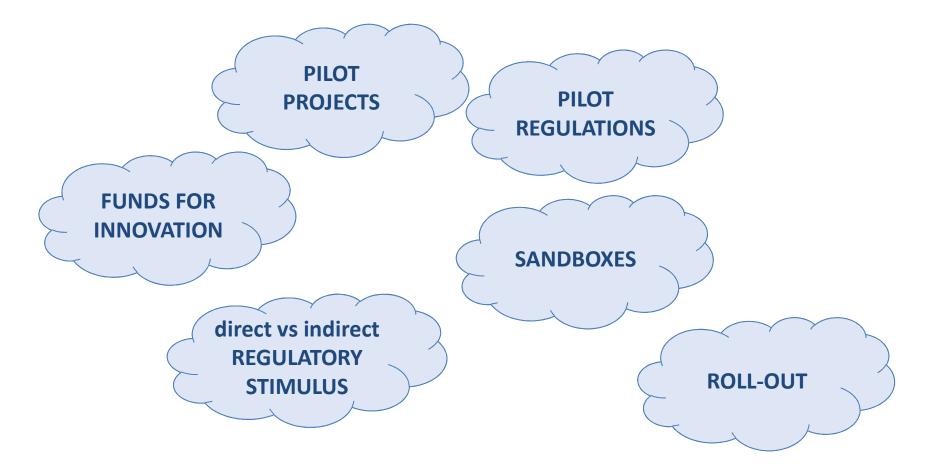
Roscoe Pound, Dean at Harward Law School Interpretations of Legal History, 1923



<u>Source</u>: L. S. Bennear, J. B. Wiener, *"Adaptive Regulation: Instrument Choice for Policy Learning over Time"*, draft working paper, February 2019

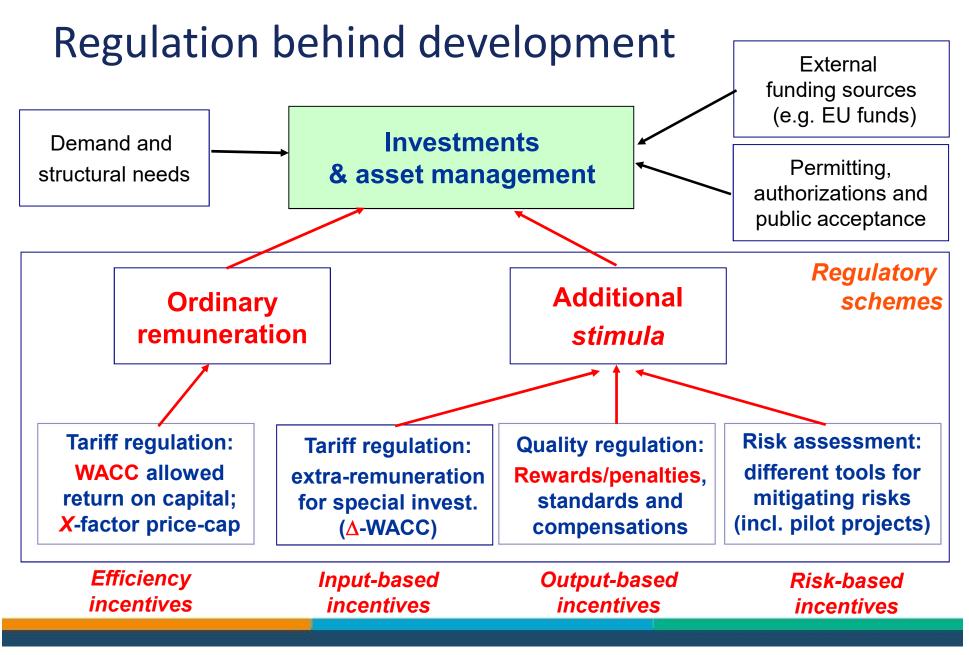


How innovation can be supported



Still, not yet a common language among regulators







Three different approaches to incentivization

INPUT-BASED

• *e.g.* Interconnection develop'ts (2008-2015)

• No specific metric required, but discretional choice of the Regulator

• Incentive: adder on ordinary WACC (granted for N years)

• Risk of "goldplating" if not accompanied by other cost-pressure regulatory measures

• to be progressively superseded

OUTPUT-BASED

• *e.g.* Quality of Supply improvement (2000>)

Outcome indicators

• Metric ought to be: reliable, clear and fair, trackable / auditable

• Output valuation is needed (based on estimates of avoided external-cost)

• Not only reward, but also penalties

• needs periodic tuning

RISK-BASED

- *e.g.* **Resilience** increase (2018>)
- Rare events, high impact
- Major Events fairly excluded from output regulation's effect

 Need for risk assessment methods

- Rewards according to an implementation plan, subject to milestones
- needs adjustments

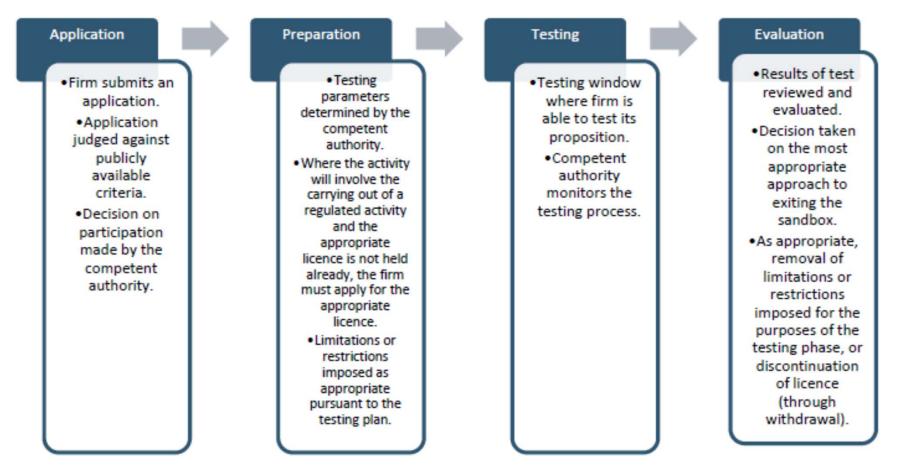


How innovation can be supported

INPUT-BASED	OUTPUT-BASED	RISK-BASED
• extra-WACC granted to pilot projects for specific targets chosen by the Regulator	• Improving outputs can foster innovation as a mean to get rewards	• Regulatory experiments for exploring new areas, testing new metrics, defining new outputs
e.g. SMART GRID PILOT PROJECTS rewarded with Δ-WACC	e.g. AUTOMATION as an effect of quality-of-service incentives	e.g. SANDBOXES AND OTHER TOOLS



Sandboxes



<u>Source</u>: ESMA, EIOPA, EBA, *"FinTech: Regulatory sandboxes and innovation hubs"*, Joint Report, JC 2018 74



A Proposal for a Taxonomy

	Grid operators only	Grid and market operators jointly
SYSTEM-WIDE	ROLL-OUT	PILOT
INNOVATION	of new functionalities	REGULATIONS
ZONE-WIDE	PILOT	REGULATORY
INNOVATION	PROJECTS	SANDBOXES

<u>Source</u>: A. Guerrini, L. Lo Schiavo, C. Poletti *"Innovazione e regolazione"* [Innovation and regulation] working paper, submitted for publication, Sept-2019



Comments are welcome

Thank you for your kind attention!

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